

Janese Fails

From: Colleen Grotsky
Sent: Thursday, August 07, 2003 10:56 AM ✓
To: Janese Fails
Subject: FW: Jt. Millenial Campus ✓

Dear Janese,

You might want to watch for this resolution for the first BOT meeting in September. ✓

CG

Colleen P. Grotsky, Ph.D. ✓
 Executive Assistant to the Chancellor
 North Carolina Agricultural and Technical State University
 1601 E. Market Street
 Greensboro, NC 27411

(336) 334-7940
 (336) 334-7082 FAX
 grotskyc@ncat.edu

-----Original Message-----

From: Lesley Renwick [mailto:renwick@ncat.edu]
Sent: Thursday, August 07, 2003 9:58 AM
To: Carolyn Meyers (Carolyn Meyers)
Cc: Chancellor James Renick (Chancellor James Renick); Colleen Grotsky; Earnestine Psalmonds (Earnestine Psalmonds); Tommy Ellis (Tommy Ellis); Rodney Harrigan (Rodney Harrigan); David W. Hoard; Roselle Wilson
Subject: Jt. Millenial Campus

Dr. Meyers,

Attached you will find documents shared between Skip Capone (UNC-G Atty.) and I for our Boards of Trustees regarding the creation of the Joint Millenial Campus. I understand that the Chancellors and Provosts have already approved the Articles of Incorporation and Bylaw drafts that Skip and I created. Please let me know how I can further assist you.

Lesley A. Renwick
 Special Assistant to the Chancellor
 for Legal Affairs-Legal Counsel
 North Carolina A&T State University
 Dowdy Administration Building
 1601 East Market Street
 Greensboro, NC 27411
 336-334-7592

RESOLUTION**In Support of the Creation of a Joint Millennial Campus
Between North Carolina A&T State University and
The University of North Carolina at Greensboro**

WHEREAS following extensive discussions with Chancellor Patricia Sullivan and other University of North Carolina at Greensboro officials, agreement has been reached to create a Joint Millennial Campus and research park along with the necessary governance structure, and

WHEREAS this plan is seen as a major cooperative endeavor that will combine the strengths of both institutions for the mutual benefit of our campuses and also of the region, and

WHEREAS by joining forces, the Triad's major public universities can generate significant new initiatives in teaching and research that will serve as a major stimulus for economic development, and

WHEREAS the Joint Millennial Campus and research park will attract new businesses and will undoubtedly result in the creation of new technologies and start-up companies providing high quality employment opportunities, and

WHEREAS such a center for cutting-edge research will attract top quality faculty and students, increasing our competitiveness both in the State as well as nationally and

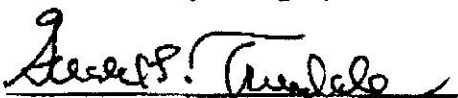
WHEREAS the General Assembly has expressly authorized two or more constituent institutions to create a Joint Millennial Campus "on recommendation made by the President of The University of North Carolina [to the UNC Board of Governors] after consultation by the President with the Chancellor and the Board of Trustees of a constituent institution," North Carolina General Statute § 116-198.34(8b).

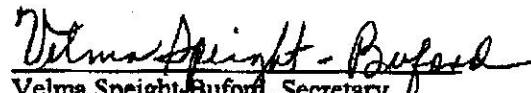
WHEREAS the General Assembly has made provision for transfer of the North Carolina School for the Deaf to the UNC Board of Governors, specifically for the purpose of establishing a Joint Millennial Campus, and

WHEREAS the nonprofit corporation to be created for management of the Joint Millennial Campus will be the entity designated to accept transfer of the North Carolina School for the Deaf from the UNC Board of Governors.

NOW THEREFORE BE IT RESOLVED THAT North Carolina A&T State University is authorized to join with University of North Carolina at Greensboro in seeking approval from the President and Board of Governors of UNC, pursuant to North Carolina General Statute § 116-198.34(8b), for the creation of a Joint Millennial Campus and the necessary governance structures.

This the 22nd day of August, 2003.


Gerald L. Truesdale, Vice Chair
Board of Trustees


Velma Speight-Buford, Secretary
Board of Trustees

August 22, 2003

**THE BOARD OF TRUSTEES OF
NORTH CAROLINA AGRICULTURAL & TECHNICAL STATE UNIVERSITY**

ACTION ITEM Resolution Authorizing the Creation of a Joint Millennial Campus
and Governance Structures with UNC-G

BACKGROUND INFORMATION

Following exhaustive study and extensive discussions with Chancellor Patricia Sullivan and other UNC-G officials, agreement has been reached to create a Joint Millennial Campus and research park along with necessary governance structures. This plan is seen as a major cooperative endeavor that will combine the strengths of both institutions for the mutual benefit of our campuses and also of the region. By joining forces, the Triad's major public universities can generate significant new initiatives in teaching and research that will serve as a major stimulus for economic development. The Joint Millennial Campus and research park will provide an opportunity to attract new businesses and will undoubtedly result in the creation of new technologies and start-up companies providing high quality employment opportunities. Additionally, this center for cutting-edge research will attract top quality faculty and students, increasing our competitiveness both in the State as well as nationally.

The General Assembly has by statute expressly authorized two or more constituent institutions to create a "Joint Millennial Campus on recommendation made by the President of The University of North Carolina to the UNC Board of Governors after consultation by the President with the Chancellor and the Board of Trustees of a constituent institution." North Carolina General Statute § 116-198.34(8b).

To effect the creation of a Joint Millennial Campus and research park, a nonprofit corporation will be established to manage the park and any joint ventures with private business that may occur there. The structure of the organization will be modeled closely upon the "Charlotte Institute for Technology Innovation," which manages UNC Charlotte's millennial campus, previously approved by the President and Board of Governors of UNC.

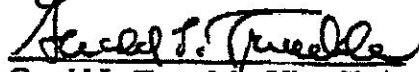
In its most recent session, the General Assembly made provision for the transfer of the North Carolina School for the Deaf to the UNC Board of Governors, specifically for the purpose of establishing a Joint Millennial Campus. The nonprofit corporation to be created for management of the Joint Millennial Campus will be the entity designated to accept transfer of the North Carolina School for the Deaf from the UNC Board of Governors.

RECOMMENDED ACTION

That the Board of Trustees adopt the attached resolution authorizing North Carolina A&T State University to partner with UNC-G in seeking approval from the President and Board of Governors of UNC for the creation of a Joint Millennial Campus and necessary governance structures.


James C. Renick, Chancellor

APPROVED BY
BOARD OF TRUSTEES
North Carolina A&T State University


Gerald L. Truesdale, Vice Chair

Attachments

**North Carolina A&T State University
BOARD OF TRUSTEES
Retreat and Orientation
August 22, 2003**

NOTES FOR THE RECORD

The 2003 Board of Trustees Retreat and Orientation convened at 8:30 a.m. on Friday, August 22, 2003 at Stoney Creek Golf Club.

Members present: (A) J. "Nick" Becton ✓
M.S. "Brick" Brown ✓
Carole Bruce ✓
Terrence Jenkins ✓
Velma Speight-Buford ✓
Michael Suggs ✓
Melvin Swann ✓
Gerald Truesdale ✓
Steven Watson ✓
Joseph Williams ✓

Member absent: D. Hayes Clement
Henry Isaacson

Others present: Chancellor James C. Renick
Janese A. Falls
Vice Chancellor David Hoard
Lesley A. Renwick, Legal Counsel

Following presentations by Mr. Hoard and Ms. Renwick regarding their respective agenda items, Chancellor Renick provided a general update about the university discussing such items as: sustaining the momentum; program growth, quality and improvements; changes in the general education programming; athletics program support, and pertinent HBCU issues.

Chancellor Renick shared information about a joint venture between A&T and one of the constituent institutions and provided background for their review. He briefly talked about the proposal from its inception, its various stages of development, to the resolution formulated to seek approval from President Broad and the Board of Governors.

Dr. Truesdale called upon Mrs. Bruce to read a Resolution In Support of the Creation of a Joint Millennial Campus Between North Carolina A&T State University and The University of North Carolina at Greensboro.

Following the reading and a brief question and answer session, Dr. Truesdale entertained a motion to approve the resolution as presented. A motion was made by Dr. Speight-Buford and seconded by Mr. Brown. It was unanimously carried.

Respectfully submitted,



Janese A. Falls
Recorder

BOARD OF TRUSTEES

**North Carolina Agricultural and Technical State University
Greensboro**

SEPTEMBER 24, 2003

FIRST REGULAR MEETING

The Board of Trustees convened for its First Regular Meeting for 2003-2004 on Wednesday, September 24, 2003 at 2:00 p.m. in the Dowdy Administration Building Trustee Boardroom. In keeping with the Bylaws of the Board of Trustees, notices of the meeting were mailed in advance.

The meeting was called to order by presiding Vice Chairman, Gerald L. Truesdale. He called upon Trustee Williams to offer the invocation.

OATH OF OFFICE

Mrs. Leonora Bryant called Mr. John J. "Nick" Becton; Dr. Melvin C. Swann, Jr.; Mr. Steven C. Watson, and Mr. Terrence H. Jenkins forward to administer the Oath of Office. Following brief remarks by each new member, they were welcomed to the Board with a round of applause.

Roll Call revealed that the following were:

Present:	Mr. John J. "Nick" Becton	Dr. Velma R. Speight-Buford
	Mr. Milton S. "Brick" Brown, III	Mr. Michael L. Suggs
	Mrs. Carole Bruce	Dr. Melvin C. Swann, Jr.
	Mr. D. Hayes Clement	Dr. Gerald L. Truesdale
	Mr. Henry H. Isaacson	Mr. Steven C. Watson
	Mr. Terrence H. Jenkins	Mr. Joseph A. Williams

Others Present:	Chancellor James C. Renick	Mr. Andrew Perkins
	Cabinet Members	Mrs. Mahle Scott
	Mrs. Leonora Bryant	Mr. Charles Watkins
	Mrs. Janese Fails	Mr. John Newsom,
	Miss Karina Hardy,	<i>Greensboro News & Record</i>
	<i>The A&T Register</i>	

THE MINUTES

The minutes of the Fourth Regular Meeting, held on April 16, 2003, were presented for approval. A motion was offered by Mrs. Bruce and properly seconded by Mr. Isaacson to adopt the minutes as presented. The motion unanimously carried.

ELECTION OF OFFICERS

Vice Chairman Truesdale called upon Mr. Brown, chair of the Nominating Committee, to present the Committee's report. Mr. Brown indicated that he, Henry Isaacson and Joseph Williams comprised the Committee. He reported that the Nominating Committee recommended the following slate of officers for consideration to serve a one-year term:

Dr. Gerald L. Truesdale, Chairman
Dr. Velma R. Speight-Buford, Vice Chair
Mrs. Carole Bruce, Secretary

There being no further nominations from the floor, Mr. Isaacson motioned that the nominations be closed on said names; the motion was seconded by Mr. Clement. Mr. Isaacson then made a motion to move the slate of officers by acclamation. The motion was properly seconded and unanimously approved.

REPORT OF THE CHANCELLOR

In his opening remarks, Chancellor Renick congratulated the new officers and welcomed the new members to the Board. Next, he introduced Crystal R. Williams, A&T's 2003 Coca Cola Scholar and invited her to briefly share her achievements with the Board. Chancellor Renick noted that she was selected from an initial applicant pool of more than 100,000 high school seniors vying for the scholarship sponsored by the Coca Cola Foundation. Following her remarks, she received a round of applause.

Next, he introduced Mr. Cory Adams and Herman Ross, members of the Student Technology Services organization and invited them to briefly share with the Board the mission of the organization. Mr. Adams stated that the student-run organization handles the 16 academic labs and provides technical support to faculty, staff and students campus-wide. They assist with keeping the technical infrastructure in place and help to ensure that it meets the demands of the students. Mr. Ross added that the organization is set up to provide its members with a real world working environment so that they develop sound work ethics and professionalism. Chancellor Renick shared that Vice Chancellor Harrigan can be credited with establishing the organization. He further stated that during the recent virus attack on computing systems nationwide, these two young men were extremely instrumental in helping to de-bug the systems on campus. Following a brief explanation of how they handled the problem, they received a round of applause.

Chancellor Renick thanked the Cabinet for their continued leadership and support in helping the university be all it can be day in and day out. He noted that A&T experienced a record enrollment this fall with 10,044 students, which is indicative of the hard work

Chairwoman Speight-Buford stated that there would be a slight change in the order of the agenda and called upon Mr. Merrill to make a presentation to the Board.

Mr. Merrill presented a Ground Lease Agreement between the State of North Carolina and Greensboro Center for Innovative Development (GCID). Copies of the agreement were pass around to the Board. He was seeking approval of the Ground Lease by the Board so that GCID can be granted control of the two millennial campus properties as the development moves forward. Approval of the Ground Lease would allow the work of GCID to be streamline and allow borrowing power to support building facilities on the properties. He noted that on February 2, the Ground Lease Agreement was presented to the Board of Trustees at UNCG and was approved. He further noted that legal counsel from A&T and UNCG were consulted to ensure that the document was legally sound. Once both Boards have approved the lease, it will then be forwarded to the Board of Governors for approval, then to the State Property Office for approval, then to Council of State for approval, and lastly to the Governor.

Mrs. Bruce made a motion for approval of the Agreement. Dr. McCain then made a substitute motion to delay approval of the Agreement at least until the Executive Committee of the Board has an opportunity to thoroughly review it and received input from the Board. He intimated that he felt strongly about the Board members needing time to review the Agreement before casting their vote. The motion was seconded by Mr. Clement and was carried by majority vote—five members voted in favor of the delay, four members opposed with two members abstaining from the vote. Chairwoman Speight-Buford said that she would meet with the Executive Committee for a few minutes immediately following the Board meeting regarding this matter. She thanked Mr. Merrill for his presentation and noted that she would follow up with him about the Board's decision as soon as possible.

REPORT OF THE SUBCOMMITTEES

EXECUTIVE COMMITTEE

Chairwoman Speight-Buford reported that the Executive Committee met via teleconference call held on December 14, 2005. The purpose of the meeting was to approve the 2006-2007 Tuition and Fees presented by Vice Chancellor Ellis of the Business and Finance Office and his staff. The fee recommendations were due in Chapel Hill before the winter break; therefore, a call teleconference was set up to handle the matter.

Chairwoman Speight-Buford noted that the tuition and fees were approved by the Board of Governors on February 9, 2006. She further noted that copies of the tuition and fees summary sheet were provided by Mr. Ellis for the Board's information and keeping. Chairwoman Speight-Buford then entertained a motion to receive the report of the Executive Committee. A motion was made by Mr. Isaacson, seconded by Dr. McCain and unanimously carried.

**WFMY
NEWS 2**

2 WANTS TO KNOW
CALL FOR ACTION

2-21-06

Tanere,

This is just a sample of
the type of memo I want to
send the Executive Committee.
Please do any revision you feel
appropriate, initial for me and
send by fax.

Thanks
Velma

To - Executive Committee

from - Selma Speight - Buford

Re. - Ground lease Agreement - Millennial
Campus

Date - 2-21-06

At the Board Meeting on
Wednesday 2-15-06 ~~a motion~~
~~was made~~ the approve for
the ground lease agreement between
the State of North Carolina (Lessor)
and The Greensboro Center for
Innovative Development, Inc (Lessee)
for the Joint Millennial Campus

I have Not received any
information since the Board meeting
so I am assuming all are in agreement.
Would you please indicate your
response and get back to Mrs. Fails.
We need a record ~~of~~ for this approval.
Thank you very much.

— I approve the agreement
— I do not approve the agreement.

Name _____
Board Member.

FAX
INFORMATION
COVER SHEET



Date February 22, 2006

To BOARD OF TRUSTEES, EXECUTIVE COMMITTEE

Office Phone Number _____

Fax Number BROADCAST FAX

From Velma Speight-Buford, Board Chair

Number of Pages Including Fax Cover Sheet 2

Comments:

Office of the Chancellor

NORTH CAROLINA AGRICULTURAL AND TECHNICAL STATE UNIVERSITY
1601 E. MARKET STREET • GREENSBORO, NC 27411 • (336) 334-7940 • Fax (336) 334-7082



NORTH CAROLINA AGRICULTURAL AND TECHNICAL
STATE UNIVERSITY

BOARD OF TRUSTEES

MEMORANDUM

TO: Board of Trustees
Executive Committee

FROM: Velma Speight-Buford *VB*

DATE: February 22, 2006

RE: Ground Lease Agreement - Millennial Campus

At the Board meeting on Wednesday, February 15, 2006, John Merrill, Director of the Greensboro Center for Innovative Development, presented for approval a *Ground Lease Agreement Between the State of North Carolina (Lessor) and the Greensboro Center for Innovative Development, Inc. (Lessee) for the Joint Millennial Campus of Greensboro, North Carolina.*

By majority vote, the Board decided that more time was needed to review the document. I announced that I would seek approval of the document by way of the Executive Committee. I trust that each of you has taken time to read over the agreement. Please indicate your response below and fax it back to Mrs. Falls at (336) 334-7082. We need a record of your vote for this approval.

Thank you.

RESPONSE FORM

*Ground Lease Agreement Between The State of North Carolina (Lessor) and
Greensboro Center for Innovative Development, Inc. (Lessee)
for the Joint Millennial Campus
Greensboro, North Carolina*

☒ I approve the agreement.

☐ I do not approve the agreement.

Joseph G. Williams
Executive Committee Member



NORTH CAROLINA AGRICULTURAL AND TECHNICAL
STATE UNIVERSITY

BOARD OF TRUSTEES

MEMORANDUM

TO: Board of Trustees
Executive Committee

FROM: Velma Speight-Buford *VB*

DATE: February 22, 2006

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By majority vote, the Board decided that more time was needed to review the document. I announced that I would seek approval of the document by way of the Executive Committee. I trust that each of you has taken time to read over the agreement. Please indicate your response below and fax it back to Mrs. Falls at (336) 334-7082. We need a record of your vote for this approval.

Thank you.

RESPONSE FORM

*Ground Lease Agreement Between The State of North Carolina (Lessor) and
Greensboro Center for Innovative Development, Inc. (Lessee)
for the Joint Millennial Campus
Greensboro, North Carolina*

☒ I approve the agreement.

☐ I do not approve the agreement.

Executive Committee Member

REPORTS OF THE STANDING COMMITTEES

EXECUTIVE COMMITTEE

Chairwoman Speight-Buford reported that at the February Board meeting a resolution regarding the Greensboro Center for Innovative Development (GCID) Ground Lease Agreement was presented for approval. However, because the Board had not had an opportunity to review the document prior to Mr. Merrill's presentation and request for approval, Chairwoman Speight-Buford, with the consensus of the members, decided to table the vote on the item. It was agreed that the resolution would be further considered by the Executive Committee and approved or disapproved by electronic vote—facsimile or email—following a thorough review of the agreement. Chairwoman Speight-Buford shared that the Executive Committee approved the GCID Ground Lease Agreement by unanimous decision. ✓

Chairwoman Speight-Buford stated that a face-to-face meeting of the Executive Committee was also held on March 14, 2006. Upon opening the meeting she entertained a motion to go into closed session under [N.C.G.S. 143-318(a)(6)] to hear or investigate a complaint, charge, or grievance by or against a public officer or employee.

Chairwoman Speight-Buford then entertained a motion to accept the report of the Executive Committee. A motion made by Mr. Isaacson, was seconded by Ms. Dudley and unanimously carried. Chairwoman Speight-Buford then called upon Mr. Isaacson for the report of the Athletics Committee.

ATHLETICS COMMITTEE

Mr. Isaacson shared the following highlights from the Committee meeting:

The Committee's special guest was Patricia Bibbs, the new Head Women's Basketball Coach. Coach Bibbs shared her aspirations for the Women's Basketball program and the challenges she foresees in reaching her goals.

Dee Todd, Athletics Director, provided an all sports update, and she led a detailed discussion about financial matters within the Athletics Program. Mr. Isaacson stated that the Athletics budget appears to have remained the same over the past five years, which has created a situation that places A&T at the mid-range level in financial support of our teams as compared to other MEAC institutions. Therefore, aspirations are high for the overall program, but financial means fall short of what is necessary to adequately support the program. According to Ms. Todd, the Athletics Program is in need of approximately \$1.2 million dollars to bring the operational program to the level that it should be. Those funds would support acquiring more assistant coaches for football, men's and women's basketball, and the track team. Funds are also needed for marketing and promotion, audio-visual equipment and staff personnel. Mr. Isaacson said that Ms. Todd is working with Vice Chancellor Ellis to review financial projections and formulate a program for the next 3-5 years to bridge the gap. She will provide an update at a future Committee meeting.

July 1, 2005
MSDA

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed by their duly authorized officers as of the day and date first above written.

NORTH CAROLINA A&T STATE UNIVERSITY

By: Velma A. Knight Buford
Chair of the Board of Trustees

By: James C. Renick
Chancellor

GREENSBORO CENTER FOR
INNOVATIVE DEVELOPMENT,
INC.

By: John Merrill
John Merrill, Executive Director

UNIVERSITY OF NORTH CAROLINA
AT GREENSBORO

By: [Signature]
Chair of the Board of Trustees

By: Patricia M. Sullivan
Chancellor

EXECUTIVE SESSION

Closed Session

The Board moved into Executive Session to establish or instruct the staff or agent concerning the negotiation of the price and terms of a contract concerning the acquisition of real property in accordance with [N.C.G.S. 143.318.11(a)(5)], and to consider the qualifications, competence, performance, or condition of appointment of a public officer or employee or prospective public officer or employee in accordance with [N.C.G.S. 143-38.11(a)(6)].

Following the discussion, Chairwoman Speight-Buford entertained a motion to resume Open Session. A motion made by Mrs. Bruce was seconded by Mr. Becton and unanimously carried.

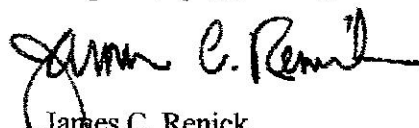
Open Session Resumes

Chairwoman Speight-Buford entertained a motion to ratify the action items approved during Closed Session. Dr. McCain moved the ratification, which was seconded by Mr. Suggs. The motion was unanimously carried.

Dr. Speight-Buford reported that during Closed Session, the Board approved the Management Services and Development Agreement between Greensboro Center for Innovative Development, Inc. and North Carolina Agricultural and Technical State University and The University of North Carolina at Greensboro.

There being no further items for discussion, Chairwoman Speight-Buford entertained a motion to adjourn the meeting. A motion was made by Dr. McCain, seconded by Mr. Suggs and unanimously carried.

Respectfully submitted,



James C. Renick
Assistant Secretary

May 11, 2005

Ms. Molly C. Broad
President
The University of North Carolina General Administration
Box 2688
910 Raleigh Road
Chapel Hill, NC 27515-2688

Dr. H. Martin Lancaster
President
North Carolina Community College System
Caswell Building
200 West Jones Street
Raleigh, NC 27603-1379

Dear Ms. Broad and Dr. Lancaster:

The Pappas Consulting Group Inc. is pleased to present you, your respective Boards and campus leaders with the Interim Report of Preliminary Findings for HB1264. The preliminary results of this ground breaking study, *Staying a Step Ahead: Higher Education Transforming North Carolina's Economy*, are presented to you at this time in fulfillment of the Joint Legislative Education Oversight Committee deliverable deadline of May 16, 2005.

It is clear that the legislators of the state of North Carolina are committed to ensuring that the State's citizens "are academically prepared and equipped for current job opportunities and jobs of the future in North Carolina's growing knowledge economy." To the best of our knowledge this may be the first time a Legislature has called upon its Community Colleges and Public Universities in such a study. Indeed, the Legislature should be lauded for its vision in calling for this study in such an intentional manner.

We want to thank members of the legislative staff for their cooperation and insights as well as the staffs of The UNC and NCCCS for their cooperation as well as the materials they have provided us for our review and consideration. We also want to thank the Boards of both The UNC and NCCCS for their thoughtful questions and suggestions for on-going data gathering and review.

July 21, 2006

Erskine Bowles
President
The University of North Carolina General Administration
Box 2688
910 Raleigh Road
Chapel Hill, NC 27515-2688

H. Martin Lancaster
President
North Carolina Community College System
Caswell Building
200 West Jones Street
Raleigh, NC 27603-1379

Dear President Bowles and President Lancaster:

The Pappas Consulting Group Inc. is pleased to present you its final report in fulfillment of HB1264, Staying a Step Ahead: Higher Education Transforming North Carolina's Economy.

Appendices to this report contain: HB1264; the Final Interim Report dated January 17, 2006; Preliminary Recommendations dated February 1, 2006; the NCCCS Mission Statement; the UNC Mission Statement; and enrollment projections for UNC and NCCCS.

During this study, there have been a number of significant leadership changes at the University of North Carolina. In January, Erskine Bowles assumed the Presidency. Since that time, a new Board Chair has been elected and new appointments in three key areas of the General Administration have occurred in Academic Affairs, Finance, and Economic Development.

From the Community College System perspective, the senior leadership of the System has remained the same. A remarkable collaboration between the President of the University of North Carolina and the President of the North Carolina Community College System emerged in January of this year. A joint UNC-NCCCS Cabinet has been formulated and has started meeting on a quarterly basis to enable both systems to work more seamlessly for the benefit of students in both sectors and to formulate higher education policy that will address the educational, workforce and economic development needs of the state.

Fayetteville State University has the opportunity to develop a Bachelor's level program that combines a liberal arts core with foreign language requirements, internships, and intelligence-related courses as well as national and international studies. The program would be offered both in online and hybrid formats and would take advantage of the expertise resident at Fort Bragg and the library resources of the region. In the Fall of 2006, the University will offer Hindi, Pashto, and Chinese for the first time through partnerships with other universities outside the state and is currently looking for partners to provide Arabic.

Given the needs of the military and the needs of the intelligence community, FSU is well positioned to implement a "signature" program in this area. In addition to preparing students for employment in military intelligence and in entities such as the Central Intelligence Agency, the Department of Homeland Security, and the National Geospatial-Intelligence Agency, the program would prepare students for careers in business intelligence.

3. North Carolina A&T State University should have as its "signature programs" the innovative **University Studies** (general education) program and a **Public Health** program.

- ✓ **University Studies** is indeed a signature for North Carolina A&T State University in UNC and, perhaps, the nation. As noted in the Final Interim Report (see pages 54-57) North Carolina business and industry leaders, particularly those involved in emerging industries, have identified particular skills and knowledge that they need in 21st century professions. These include the ability to integrate different disciplines; the need to link theory with real world practice; the need for "soft skills" (for example, working in teams; effective communication; conflict resolution; resource management; cultural adaptability; and strong work ethic); and the need to think system and see the big picture. Interestingly, North Carolina A&T State University's revision of its general education program, called University Studies, that will be implemented in the Fall of 2006, anticipates these needs.

The purposes of the University Studies program are to develop in all students:

- ✓ broad-based critical thinking skills
- ✓ effective written and communication of ideas
- ✓ appreciation for diverse cultures
- ✓ commitment to ongoing civic engagement and social responsibility

The design of the program is extraordinarily impressive, placing the needs of students foremost and being intentional about student intellectual development. Most general education programs in the nation continue to be primarily a menu of traditional courses. Yet North Carolina A&T State University describes its developmental model this way:

Chairwoman Speight-Buford provided the following announcements: 1) Mr. Fred G. Mills of the UNC Board of Governors has been appointed to serve as liaison between A&T and the Board of Governors. He will work to build a better relationship between the two; 2) information has been forwarded to the Board from the UNC Presidential Search Committee, and 3) information has been forwarded to the Board from the UNC Office of the President regarding the upcoming Conference on Trusteeship to be held in Boone, NC and she asked that everyone govern themselves accordingly.

Chairwoman Speight-Buford announced the following subcommittee Chairs for the year:

Athletics Committee, *Mr. Henry Isaacson*
Budget, Finance and Audit Committee, *Mr. D. Hayes Clement*
Buildings and Grounds Committee, *Mr. Michael Suggs*
Development and External Relations Committee, *Mrs. Carole Bruce*
Educational Programs, Research and Policy Committee, *Ms. Eunice Dudley*
Information Technology and Telecommunications Committee, *Mr. Joseph Williams*

She stated that she would announce the chair of the Personnel Committee at a later time, and she hopes that each Board member will agree to serve on at least two committees.

RESOLUTIONS

Chairwoman Speight-Buford called upon Mrs. Bruce to read the *Resolution for the Endorsement of the University Studies Curriculum and its Implementation*. Following the reading, Chairwoman Speight-Buford entertained a motion to approve the resolution as presented. A motion was made by Dr. McCain, seconded by Ms. Dudley and received unanimous approval.

Next, Dr. Speight-Buford called for a motion to accept the *Resolution of Appreciation for Dr. Melvin C. Swann, Jr.* A motion made by Dr. McCain was seconded by Mr. Lineberry. The motion was unanimously carried.

Chairwoman Speight-Buford paused the meeting to allow the administration of the Oath of Office to Mr. Justin Ramey whose delayed arrival was due to a class. She called upon Mrs. Bryant to administer the Oath after which, Mr. Ramey was received with a round of applause.

Chairwoman Speight-Buford entertained a motion to go into Closed Session. A motion was made by Mrs. Bruce and seconded by Mr. Williams. The motion was unanimously carried.

Chairwoman Speight-Buford thanked Dr. Radha for an excellent presentation.

GREENSBORO CENTER FOR INNOVATIVE DEVELOPMENT

She noted that an Executive Committee conference call was held on August 30 for the purpose of hearing a proposal regarding a Master Plan for the South Campus of the Greensboro Innovative Development Center (GCID). Mr. John Merrill presented details about the plan to the Committee and he was invited to provide the same before the full Board today. Chairwoman Speight-Buford called upon Mr. Merrill to provide a brief presentation about the approved plan.

In a PowerPoint presentation, Mr. Merrill briefly discussed how the ideas for the plan were formulated and described the two parcels of land involved in the plan. He showed a timeline that was developed outlining the step-by-step process in developing the properties from start to finish, which included initiating a lease with the USDA as the anchor tenant at the South Campus, moving organizations into renovated facilities at the North Campus, and negotiating leases with outside tenants in the new year. He noted that a decision was made early in the process to set the GCID up as a 501c3 organization so that it could develop and manage the properties on behalf of the two universities. A formal management services and development agreement was formulated and approved by the Board last year. The Office of State Property is currently considering a ground lease. Mr. Merrill said a GCID Board of Directors has been established and consists of 16 members—15 voting members and him serving as the ex-officio. Efforts are underway to establish an Advisory Committee made of representatives from A&T's and UNCG's research, facilities, and finance areas.

Mr. Merrill discussed funding status to date which includes \$4 million in appropriations to be used for North Campus facilities renovations, and \$2 million for master planning and infrastructure development of the South Campus. The Center also will receive \$800,000 per year in operations maintenance funding as a result of the facilities that exist at the North Campus. The management services agreement also included a commitment from each institution to give \$150,000 per year for the first five years of operation. As a result of the last legislative session, \$10 million dollars was earmarked for a joint research facility to be constructed at the South Campus.

Mr. Merrill then briefly described the process used in developing the Master Plan, which included: posting the project to solicit a pool of designers, selecting potential designers, reviewing the previous master plan sketches, conducting ideas-seeking interviews with the stakeholders, formulating several drafts, revisiting with the stakeholders to tweak the conceptual drafts, and fine tuning the drafts until the stakeholders agreed upon the final conceptual designs presented for approval a few weeks ago. He said the primary goals and objectives of the designers and stakeholders in developing the plan were to consider creating an environment that would foster the intellectual exchange and creativity of the researchers, providing facilities that showcase the products and ongoing research at the universities to attract corporate partners, to plan for flexibility, growth and private investment in the long term, and creating a plan that was sensitive to the natural environment and surrounding land.

will be set with all of the student leadership groups through the Student Government Association to hear from them how the university can improve student life as well as let them know how they can be better student leaders.

REPORTS OF THE SUBCOMMITTEES

EXECUTIVE COMMITTEE

Chairwoman Speight-Buford noted that the Executive Committee met on two occasions via conference call to handle university matters that needed attention before the today's meeting and that minutes from each meeting are in the notebooks for review. She shared that during one conference call two resolutions were presented for approval pertaining to two property matters. During the second conference call, Mr. Merrill presented the Master Plan for the South Campus of the Millennial Campus, which was shared with the full Board today.

Chairwoman Speight-Buford entertained a motion to ratify the actions of the Executive Committee from the two teleconference meetings. A motion was made by Dr. McCain and seconded by Mr. Becton. The motion was unanimously carried.

ATHLETICS COMMITTEE

Mr. Isaacson called the Board's attention to the minutes in the Board books. He distributed a handout from the Committee meeting. He stated that on August 24, Chancellor Hackley sent a letter to Chairwoman Speight-Buford asking for a policy regarding student athletes transferring to A&T under certain conditions (Handout: Exhibit I). He said the Chairwoman passed the policy to the Executive Committee who in turn passed it on to the Athletics Committee (Handout: Exhibit II) to further discuss, fine tune, and bring as a recommendation to the full Board. He said following a lengthy discussion and modification of some of the wording within the policy, the Athletics Committee voted to send the policy as shown in Handout: Exhibit III to the Board for approval. Mr. Isaacson said the policy basically states that a student who transfers from another institution where the student has been suspended or had a disciplinary problem that is subject to NCAA and MEAC rules, the chancellor, acting with the advice and council of the Athletic Director, in his sole discretion will determine when that student can join an athletic team at A&T. Mr. Isaacson asked that this policy or a similar policy be enacted because the Chancellor has requested it. The policy as stated in Handout: Exhibit III reads:

"... effective immediately, any student who transfers to North Carolina A&T from another institution's athletics program under any kind of behavioral or legal cloud, at the sole discretion of the chancellor and with the advice of the athletic director, will not be permitted to participate in North Carolina A&T's athletic program during the first year after transfer or until permitted to do so by the chancellor, subject to rules and regulations promulgated by the NCAA and the MEAC."

that the Committee can come together again to further discuss the publication and make the necessary edits to ensure its correctness and viability. The handbook has not been updated since 1990.

- In regards to the Nursing Program, consultants will be on campus beginning on November 29—as mandated by the UNC system—to review the program and suggest ways of strengthening it. The Committee will provide an update on the progress of this review at the next Board meeting.

Ms. Dudley stated that there was one action item the Committee needed to present for Board approval, which is the North Carolina A&T State University and UNCG Joint School of Nanoscience and Nanoengineering Program to be located at the South Campus (Lee Street and the farm area). Mr. Suggs asked how much revenue is to be expected from this venture. Ms. Dudley responded that the amount is unknown but any revenue would be divided between both universities. Dr. Radha added the though this would be a joint venture, A&T's intellectual properties would remain our own. Dr. Brewington also added that future aspirations of such a venture would lead to PhD and Master's of Science degrees being offered through the School of Nanoscience and Nanoengineering. Dr. Speight-Buford noted that the Board approved the concept some time ago. She then entertained a motion for the approval of the Joint Venture School of Nanoscience and Nanoengineering between North Carolina A&T State University and the University of North Carolina at Greensboro. A motion was made by Ms. Dudley, was seconded by Mr. Williams and received unanimous approval. Dr. Speight-Buford then entertained a motion to accept the report of the Committee. A motion made by Ms. Dudley was seconded by Mr. Lineberry and unanimously approved.

Dr. Speight-Buford called for the report of the Information Technology and Telecommunications Committee.

INFORMATION TECHNOLOGY AND TELECOMMUNICATION COMMITTEE

Ms. Dudley also provided the report of this Committee and provided the following meeting highlights:

- She commended Robin Howard, Webmaster, for the work she single-handedly does in maintain the university's website. Ms. Howard shared with the Committee that \$1 million dollars is needed to upgrade the website to the desired level of functionality.
- Renee Martin provided an update on the Banner project. All modules should be up and running by next year.
- Mr. Harrigan reiterated to the Committee the ongoing costs and budgeting concerns that hamper providing the best possible technological services campus-wide, which not only includes upgrading systems but the need for more personnel as well.



NORTH CAROLINA AGRICULTURAL AND TECHNICAL STATE UNIVERSITY

BYLAWS OF THE BOARD OF TRUSTEES OF NORTH CAROLINA AGRICULTURAL AND TECHNICAL STATE UNIVERSITY

SECTION I NAME

The name of this body shall be the Board of Trustees of North Carolina Agricultural and Technical State University. North Carolina Agricultural and Technical State University is a constituent institution of The University of North Carolina.

SECTION II MEMBERSHIP

Membership of the Board of Trustees shall consist of thirteen persons chosen as follows: (i) eight elected by the Board of Governors, (ii) four appointed by the Governor, and (iii) the President of the Student Government Association of North Carolina Agricultural and Technical State University, *ex-officio*. (See G.S. 116-31 (d))

- A. In every odd-numbered year, the Board of Governors shall elect four persons to the Board of Trustees and the Governor shall appoint two persons to such Board; and the term of office of all such elected or appointed trustees (excluding *ex-officio* trustees) shall be four years commencing on July 1 of such odd-numbered years. (See G.S. 116-31(e) and (f))
- B. Whenever a member shall fail, for any reason other than ill health or service in the interest of the state and nation, to be present for three successive regular meetings of the Board of Trustees, his or her place as a member shall be deemed vacant. (See G.S. 116-31(j))
- C. The Board of Trustees shall schedule one meeting per year to be held via video-conference. Any member of the Board of Trustees may attend and participate via any real-time electronic medium, such as by telephone or video-conferencing, for a maximum of one additional meeting per year, from July 1 to June 30. This limit on electronic attendance shall not apply in an emergency.

- D. Whenever any vacancy shall occur in the membership of the Board of Trustees among those appointed by the Governor, it shall be the duty of the Secretary of the Board of Trustees to inform the Governor of the existence of such vacancy, and the Governor shall appoint a person to fill the unexpired term. Whenever any vacancy shall occur among those elected by the Board of Governors, it shall be the duty of the Secretary, or Assistant Secretary, of the Board of Trustees to inform the Board of Governors of the existence of the vacancy, and the Board of Governors shall elect a person to fill the unexpired term.
- E. Any person who has served two full four-year terms in succession as a member of the Board of Trustees shall, for a period of one year, be ineligible for election or appointment to the Board of Trustees but may be elected or appointed to the board of another institution. (See G.S. 116-31(g))
- F. No member of the General Assembly or officer or employee of the State or any constituent institution or spouse of any such member shall be eligible for election or appointment as a trustee. Any trustee who is elected or appointed to the General Assembly or who becomes an officer or employee of the State or of any constituent institution, or whose spouse is elected or appointed to the General Assembly, or who becomes such officer or employee shall be deemed thereupon to resign from his or her membership on the Board of Trustees. (See G.S. 116-31(h))

SECTION III DUAL MEMBERSHIP PROHIBITED

No person may serve simultaneously as a member of the Board of Trustees and as a member of the Board of Governors. Any member of the Board of Trustees who is elected to the Board of Governors shall be deemed to have resigned as a trustee effective as of the date that his or her term commences as a member of the Board of Governors. (See G.S. 116-31(i))

SECTION IV OFFICERS

- A. Chair, Vice Chair and Secretary

The officers of the Board of Trustees shall be a Chair, a Vice Chair and a Secretary. These officers shall perform the duties prescribed by these bylaws and by the parliamentary authority adopted by the Board of Trustees. At the first meeting after June 30 of each year, the Board of Trustees shall elect from its membership a Chair, a Vice Chair and a Secretary. (See G.S. 116-32)

- B. Term of Office

The officers of the Board of Trustees shall serve for a term of one year and until a successor is elected. If a vacancy occurs in any of these offices, the

electronically by the Secretary to each member of the Board of Trustees at least ten days in advance of the date of the meeting; but notice of three days may be given by telephone, telegraph, e-mail, or other electronic medium when, in the judgment of the Chair, an emergency exists. Any matter of business may be considered at any special meeting of the Board of Trustees, except that

- (1) The Board in special session may not revoke, alter or amend any order, policy, resolution or vote done, made or adopted at any regular meeting, unless that action is voted for at the special meeting by two-thirds of the authorized membership of the Board of Trustees; in absence of such two-thirds affirmative vote, any order, vote, policy, resolution or other act done, made or adopted at a special meeting that is contrary to or at variance with any order, vote, policy, resolution or other act done at a previous regular meeting shall be null, void and of no effect.
- (2) The Board in special session may not act on matters that have been specifically reserved by the Board at a regular meeting for action only at regular meetings. The special session, by affirmative vote of two-thirds of the authorized membership of the Board, shall overrule this limitation on action.

D. Agenda

A copy of the agenda for each regular meeting of the Board of Trustees, including, insofar as is practicable, copies of all reports and other materials to be presented to the regular meeting as part of the agenda, shall be mailed or transmitted electronically by the Secretary or Assistant Secretary to each member of the Board of Trustees at least five days in advance of the date of the regular meeting. If practicable, a copy of the agenda for each special meeting of the Board of Trustees, with reports and other materials to be presented shall be mailed or transmitted electronically to each member of the Board of Trustees at least five days in advance of the date of the special meeting. If such advance mailing or electronic transmission is not practicable, the agenda for a special meeting may be presented to the members of the Board of Trustees as the first order of business at the meeting.

E. The Agenda for a Regular or Special Meeting

The agenda for a regular or special meeting of the Board of Trustees shall be prepared by the Chancellor or his staff, in consultation with the Chair. All requests for inclusion of a given item on the agenda of a particular meeting shall be filed, with supporting documents, if any, with the Chancellor to be included on the agenda of the special meeting. Generally, ten days is considered sufficient time to submit such requests and supporting documents.

The provisions of this section shall not be construed to prohibit any member of the Board of Trustees from requesting consideration by the Chair, at any regular or special meeting, of any item whether or not the item is on the agenda.

SECTION VI CONDUCT OF BUSINESS

A. Quorum

The Board must have a quorum to conduct business. A quorum for the conduct of business by the Board of Trustees shall consist of a majority of the members currently in office.

B. Presiding Officer

The Chair shall preside at all regular and special meetings of the Board of Trustees. In the absence of the Chair, the Vice-Chair shall preside. In the absence of the Vice-Chair, a presiding officer shall be elected to preside by and from the membership of the Board of Trustees.

C. Power to Vote

All members of the Board of Trustees may vote on all matters coming before the Board for consideration, but no member may vote by proxy. No vote concerning any matter under consideration by the Board of Trustees or by a committee of the Board of Trustees may be cast, in absentia, or by mail,

D. Rules of Order

Except as modified by specific rules, policy, or regulations enacted by the Board of Trustees, Robert's Rules of Order (latest edition) shall constitute the rules of parliamentary procedure applicable to all meetings of the Board of Trustees and its committees.

E. Notice

A notice specifying the date, time and place of each meeting of the Board of Trustees shall be mailed or transmitted electronically by the Secretary or Assistant Secretary to each member of the Board of Trustees at least fifteen (15) days in advance of the date of the meeting. Any matters of business may be considered at a regular meeting of the Board of Trustees.

F. Minutes

The Secretary or Assistant Secretary shall keep minutes of all meetings of the Board of Trustees; shall file, index and preserve all minutes, papers and documents pertaining to the business and proceedings of the Board;

shall be custodian of the Seal of North Carolina Agricultural and Technical State University and of all records of the Board; and shall attest to the execution by the Chair of all legal documents and instruments of North Carolina Agricultural and Technical State University.

Within twenty (20) days after each meeting of the Board of Trustees, the Secretary or Assistant Secretary shall transcribe the minutes of the meeting and mail or transmit electronically a copy to each member of the Board of Trustees. The minutes of a regular or special meeting of the Board of Trustees shall be included in the agenda for the succeeding meeting. The minutes of a meeting of the Executive Committee shall be mailed for informational purposes to each member of the Board and shall be included in the agenda for the succeeding meeting of the Executive Committee.

G. Closed Sessions

All meetings of the Board of Trustees shall be open to the public. Consistent with the requirements of State Law, the meeting may be closed to the public by majority vote of a quorum of the Board membership.

H. Keeping the Board of Governors Informed

The Secretary of the Board of Trustees shall keep the Board of Governors, through the Secretary of the University, fully and promptly informed concerning activities of the Board of Trustees, including notice of any changes in the membership of the Board of Trustees or in its committee structure or bylaws, notices of meetings and a copy of the minutes of all meetings.

SECTION VII POWERS AND DUTIES

A. GENERAL POWERS AND DUTIES

The Board of Trustees shall promote the sound development of North Carolina Agricultural and Technical State University within the functions prescribed for it, helping it to serve the people of the state in a way that will complement the activities of the other institutions and aiding it to perform at a high level of excellence in every area of endeavor. The Board of Trustees shall serve as advisor to the Board of Governors on matters pertaining to North Carolina Agricultural and Technical State University and shall serve as an advisor to the Chancellor concerning the management and development of the institution. (See G.S. 116-33)

B. Academic, Administrative and Head Coach Personnel

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